



National Research University Higher School of Economics (HSE)

Curriculum

Field of study 38.04.04 Public Administration

Educational Programme "Education Administration"

Trajectories: "Digital Transformation in Education", "Leadership and Entrepreneurship in Education", "Leadership in Education"

Implementing unit: Institute of Education, HSE - Moscow

2 nd, 2024/2025 academic year

APPROVED

02.05.2024

Vice Rector

ROSHCHIN S.Y.

Signed with EDS

Length of Programme: 2 years 6 months

Years of Study: 2023/2024 - 2025/2026

Mode of Study: Part-Time

Degree: Master's degree / MBA

| Block Code                                     | Course   | Subject type | Department                           | Credits      | Total Academic Hours | Contact Hours | Allocation of Contact Hours |            |            | Additional Information |
|--|--|--------------|--------------------------------------|--------------|----------------------|---------------|-----------------------------|------------|------------|------------------------|
|  |  |              |                                      |              |                      |               | 1                           | 2          | 3          |                        |
| <b>Degree Programme</b>                        |  |              |                                      | <b>54,00</b> | <b>2 052</b>         | <b>380</b>    | <b>129</b>                  | <b>125</b> | <b>108</b> |                        |
| <b>Leadership in Education (General track)</b> |  |              |                                      | <b>54,00</b> | <b>2 052</b>         | <b>376</b>    | <b>129</b>                  | <b>151</b> | <b>96</b>  |                        |
| <b>Major</b>                                   |  |              |                                      | <b>24,00</b> | <b>912</b>           | <b>208</b>    | <b>68</b>                   | <b>100</b> | <b>40</b>  |                        |
| <b>Elective Courses 2nd year</b>               |  |              |                                      | <b>12,00</b> | <b>456</b>           | <b>128</b>    | <b>28</b>                   | <b>60</b>  | <b>40</b>  |                        |
| 1  | Business Management Tools for Education                          | E            | департамент образовательных программ | 3,00         | 114                  | 40            |                             | 20         | 20A        |                        |
| 2  | Design of Educational Programs                                   | E            | департамент образовательных программ | 3,00         | 114                  | 28            | 28A                         |            |            |                        |
| 3  | Educational Environment: Management and Design                   | E            | департамент образовательных программ | 3,00         | 114                  | 40            |                             | 20         | 20A        |                        |
| 4  | Management Practices and Tools in the Work of the School Leaders | E            | департамент образовательных программ | 3,00         | 114                  | 10            | 10A                         |            |            | Online Course          |
| 5  | Social Finance and Fundraising for Educational Programmes        | E            | департамент образовательных программ | 3,00         | 114                  | 40            |                             | 20         | 20A        |                        |
| 6  | Theory and Practice of Out-of-school Education of Children       | E            | департамент образовательных программ | 3,00         | 114                  | 20            |                             | 20A        |            |                        |
| 7  | Human Resource Management in Educational Institutions            | E            | департамент образовательных программ | 3,00         | 114                  | 40            |                             | 20         | 20A        |                        |
| <b>Compulsory Courses</b>                      |  |              |                                      | <b>12,00</b> | <b>456</b>           | <b>80</b>     | <b>40</b>                   | <b>40</b>  |            |                        |
| 1  | Social Research Methods  | C            | департамент образовательных программ | 3,00         | 114                  | 20            | 20A                         |            |            |                        |
| 2  | Leadership Workshop  | C            | департамент образовательных программ | 3,00         | 114                  | 20            |                             | 20A        |            |                        |

|   |   |   |                                      |              |              |            |            |            |               |
|---|---|---|--------------------------------------|--------------|--------------|------------|------------|------------|---------------|
| 3   | Psychological Theories as a Basis for Designing Educational Systems | C | департамент образовательных программ | 6,00         | 228          | 40         | 20         | 20A        |               |
| <b>Key Seminars</b>   |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>140</b> | <b>46</b>  | <b>46</b>  | <b>48</b>     |
| 1   | Research Seminar  | C | департамент образовательных программ | 9,00         | 342          | 120        | 40         | 40         | 40A           |
| 2   | Mentor's Seminar "Educational Administration"                       | C | департамент образовательных программ | 3,00         | 114          | 20         | 6          | 6          | 8A            |
| <b>Magolego</b>   |   |   |                                      | <b>9,00</b>  | <b>342</b>   |            |            |            |               |
| 1   | All-university Pool MAGOLEGO Courses                                | E |                                      | 9,00         | 342          |            |            |            |               |
| <b>Internship</b>   |   |   |                                      | <b>9,00</b>  | <b>342</b>   | <b>28</b>  | <b>15</b>  | <b>5</b>   | <b>8</b>      |
| <b>Research Internship</b>  |   |   |                                      | <b>3,00</b>  | <b>114</b>   | <b>8</b>   |            |            | <b>8</b>      |
| 1   | Preparation of the Graduation Thesis                                | C |                                      | 3,00         | 114          | 8          |            |            | 8             |
| <b>Project Internship</b>   |   |   |                                      | <b>3,00</b>  | <b>114</b>   | <b>10</b>  | <b>5</b>   | <b>5</b>   |               |
| 1   | Synopsis  | C |                                      | 3,00         | 114          | 10         | 5          | 5A         |               |
| <b>Professional Internship</b>                                      |   |   |                                      | <b>3,00</b>  | <b>114</b>   | <b>10</b>  | <b>10</b>  |            |               |
| 1   | Project Internship  | C |                                      | 3,00         | 114          | 10         | 10A        |            |               |
| <b>Leadership and Entrepreneurship in Education (General track)</b> |   |   |                                      | <b>54,00</b> | <b>2 052</b> | <b>356</b> | <b>129</b> | <b>151</b> | <b>76</b>     |
| <b>Major</b>  |   |   |                                      | <b>24,00</b> | <b>912</b>   | <b>188</b> | <b>68</b>  | <b>100</b> | <b>20</b>     |
| <b>Elective Courses 2nd year</b>                                    |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>108</b> | <b>28</b>  | <b>60</b>  | <b>20</b>     |
| 1   | Business Management Tools for Education                             | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| 2   | Design of Educational Programs                                      | E | департамент образовательных программ | 3,00         | 114          | 28         | 28A        |            |               |
| 3   | Educational Environment: Management and Design                      | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| 4   | Management Practices and Tools in the Work of the School Leaders    | E | департамент образовательных программ | 3,00         | 114          | 10         | 10A        |            | Online Course |
| 5   | Social Finance and Fundraising for Educational Programmes           | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| 6   | Theory and Practice of Out-of-school Education of Children          | E | департамент образовательных программ | 3,00         | 114          | 20         |            | 20A        |               |
| 7   | Human Resource Management in Educational Institutions               | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| <b>Compulsory Courses</b>   |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>80</b>  | <b>40</b>  | <b>40</b>  |               |
| 1   | Social Research Methods   | C | департамент образовательных программ | 3,00         | 114          | 20         | 20A        |            |               |
| 2   | Leadership Workshop   | C | департамент образовательных программ | 3,00         | 114          | 20         |            | 20A        |               |
| 3   | Psychological Theories as a Basis for Designing Educational Systems | C | департамент образовательных программ | 6,00         | 228          | 40         | 20         | 20A        |               |
| <b>Key Seminars</b>   |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>140</b> | <b>46</b>  | <b>46</b>  | <b>48</b>     |
| 1   | Research Seminar  | C | департамент образовательных программ | 9,00         | 342          | 120        | 40         | 40         | 40A           |

|  |   |   |                                      |              |              |            |            |            |               |
|--|---|---|--------------------------------------|--------------|--------------|------------|------------|------------|---------------|
| 2  | Mentor's Seminar "Leadership and Entrepreneurship in Education"     | C | департамент образовательных программ | 3,00         | 114          | 20         | 6          | 6          | 8A            |
| <b>Magolego</b>  |   |   |                                      | <b>9,00</b>  | <b>342</b>   |            |            |            |               |
| 1  | All-university Pool MAGOLEGO Courses                                | E |                                      | 9,00         | 342          |            |            |            |               |
| <b>Internship</b>  |   |   |                                      | <b>9,00</b>  | <b>342</b>   | <b>28</b>  | <b>15</b>  | <b>5</b>   | <b>8</b>      |
| <b>Research Internship</b>                                 |   |   |                                      | <b>3,00</b>  | <b>114</b>   | <b>8</b>   |            |            | <b>8</b>      |
| 1  | Preparation of the Graduation Thesis                                | C |                                      | 3,00         | 114          | 8          |            |            | 8             |
| <b>Project Internship</b>                                  |   |   |                                      | <b>3,00</b>  | <b>114</b>   | <b>10</b>  | <b>5</b>   | <b>5</b>   |               |
| 1  | Synopsis  | C |                                      | 3,00         | 114          | 10         | 5          | 5A         |               |
| <b>Professional Internship</b>                             |   |   |                                      | <b>3,00</b>  | <b>114</b>   | <b>10</b>  | <b>10</b>  |            |               |
| 1  | Project Internship  | C |                                      | 3,00         | 114          | 10         | 10A        |            |               |
| <b>Digital Transformation in Education (General track)</b> |   |   |                                      | <b>54,00</b> | <b>2 052</b> | <b>356</b> | <b>129</b> | <b>151</b> | <b>76</b>     |
| <b>Major</b>   |   |   |                                      | <b>24,00</b> | <b>912</b>   | <b>188</b> | <b>68</b>  | <b>100</b> | <b>20</b>     |
| <b>Elective Courses 2nd year</b>                           |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>108</b> | <b>28</b>  | <b>60</b>  | <b>20</b>     |
| 1  | Introduction to EdTech: Product Approach in Education               | E | департамент образовательных программ | 3,00         | 114          | 24         |            | 12         | 12A           |
| 2  | Design of Educational Programs                                      | E | департамент образовательных программ | 3,00         | 114          | 28         | 28A        |            |               |
| 3  | Artificial Intelligence in Education Administration                 | E | департамент образовательных программ | 3,00         | 114          | 20         |            | 20A        |               |
| 4  | Educational Environment: Management and Design                      | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| 5  | Management Practices and Tools in the Work of the School Leaders    | E | департамент образовательных программ | 3,00         | 114          | 10         | 10A        |            | Online Course |
| 6  | Community Building and Networking                                   | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| 7  | Social Finance and Fundraising for Educational Programmes           | E | департамент образовательных программ | 3,00         | 114          | 40         |            | 20         | 20A           |
| 8  | Theory and Practice of Out-of-school Education of Children          | E | департамент образовательных программ | 3,00         | 114          | 20         |            | 20A        |               |
| <b>Compulsory Courses</b>                                  |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>80</b>  | <b>40</b>  | <b>40</b>  |               |
| 1  | Social Research Methods   | C | департамент образовательных программ | 3,00         | 114          | 20         | 20A        |            |               |
| 2  | Leadership Workshop   | C | департамент образовательных программ | 3,00         | 114          | 20         |            | 20A        |               |
| 3  | Psychological Theories as a Basis for Designing Educational Systems | C | департамент образовательных программ | 6,00         | 228          | 40         | 20         | 20A        |               |
| <b>Key Seminars</b>  |   |   |                                      | <b>12,00</b> | <b>456</b>   | <b>140</b> | <b>46</b>  | <b>46</b>  | <b>48</b>     |
| 1  | Research Seminar  | C | департамент образовательных программ | 9,00         | 342          | 120        | 40         | 40         | 40A           |
| 2  | Mentor's Seminar "Digital Transformation in Education"              | C | департамент образовательных программ | 3,00         | 114          | 20         | 6          | 6          | 8A            |
| <b>Magolego</b>  |   |   |                                      | <b>9,00</b>  | <b>342</b>   |            |            |            |               |

|   |                                      |   |  |             |            |           |           |          |          |  |
|---|--------------------------------------|---|--|-------------|------------|-----------|-----------|----------|----------|--|
| 1 | All-university Pool MAGOLEGO Courses | E |  | 9,00        | 342        |           |           |          |          |  |
|   | <b>Internship</b>                    |   |  | <b>9,00</b> | <b>342</b> | <b>28</b> | <b>15</b> | <b>5</b> | <b>8</b> |  |
|   | <b>Research Internship</b>           |   |  | <b>3,00</b> | <b>114</b> | <b>8</b>  |           |          | <b>8</b> |  |
| 1 | Preparation of the Graduation Thesis | C |  | 3,00        | 114        | 8         |           |          | 8        |  |
|   | <b>Project Internship</b>            |   |  | <b>3,00</b> | <b>114</b> | <b>10</b> | <b>5</b>  | <b>5</b> |          |  |
| 1 | Synopsis                             | C |  | 3,00        | 114        | 10        | 5         | 5A       |          |  |
|   | <b>Professional Internship</b>       |   |  | <b>3,00</b> | <b>114</b> | <b>10</b> | <b>10</b> |          |          |  |
| 1 | Project Internship                   | C |  | 3,00        | 114        | 10        | 10A       |          |          |  |

**Curriculum agreed:**

|   |                |            |
|---|----------------|------------|
| Academic Supervisor                         | Isaeva N.V.    | 13.03.2024 |
| Dean  | KOBTSEVA A.A.  | 14.03.2024 |
| Head of Centre for Educational Model Design | LEPESHKIN I.A. | 28.04.2024 |

\* Subject type:

Compulsory course

C

Elective course

E